

PUBLIC BOARD AGENDA

Thursday 24 September 2026 at 9.00am
Boardroom, Ground Floor, Trust HQ, SJUH Site

All items listed in the Blue Box, and shown in blue text, are to be received for information/
assurance and no discussion time has been allocated within the agenda

Time	Item	Paper Title	Purpose	Presenter	Report/ Verbal
Opening Standing Items					
9.00	1	Apologies for absence: Mark Burton, Non-Executive Director Andrew Greenwood, Non-Executive Director Welcome, and Introductions	Information	Antony Kildare	Verbal
	2	Declarations of Interest	Governance	Antony Kildare	Verbal
	3	Draft Minutes of the Last Meeting 30 July 2026	Approval	Antony Kildare	3
9.05	4	Matters Arising	Governance	Antony Kildare	Verbal
	5	Review of Action Tracker	Information	Antony Kildare	5
9.10	6	Chair's Report <i>(Endorse Chair's action – if any approvals)</i>	Receive Note & Endorse	Antony Kildare	6
9.15	7	Chief Executive's Report <i>(Endorse consultant appointments)</i>	Receive Note & Endorse	Brendan Brown	7
Governance Risk and Regulatory					
-	8.1(i)	Corporate Risk Register	Information	Executives	8.1(i)
9.30	8.1(ii)	Board Assurance Framework – Update	Information	Mike Harvey Jo Bray	8.1(ii)
9.35	8.2	External Well-led Review Phase 1, NHS Alliance <i>In attendance: Mike Gill, Associate NHS Alliance</i>	Information Assurance	Mike Gill	8.2
9.50	8.3	Well-led Improvement Response	Assurance	Jo Bray	8.3
10.00	8.4	Leeds Independent Review into Maternity and Neonatal Services at LTHT	Information	Craig Brigg	Verbal

10.05	8.5	Provider Capability Assessment	Approval	Jo Bray	8.5
10.15	8.6	Audit Committee Chair's Summary Report	Assurance	Gillian Taylor Jenny Ehrhardt	8.6
-	8.7	Board Forward Work Plan 2026/27	Information Assurance	Jo Bray	8.7
Quality of Care					
10.20	9.1	Patient Story: Timing is Everything - LGI Phlebotomy - YouTube <i>In attendance: Members of the Phlebotomy Team</i>	Information	Beverley Geary	Verbal
<i>Our patient stories aim to provide insight to the care received by our patients and their families. It is important that our Board understand both positive and negative feedback for learning. We are grateful to those who take the time to record and share their experiences, which are also used in undergraduate training.</i>					
10.30	9.2	Integrated Quality Performance Report	Information Assurance	Executive Team	9.2
10.45	Comfort Break (10 minutes)				
10.55	9.3	QAC Committee Chair's Summary Report	Assurance	Laura Stroud Beverley Geary Elizabeth Garthwaite	9.3
-	9.4	Quarter 4 Mortality Review (Learning from Deaths)	Information Assurance	Elizabeth Garthwaite	9.4
-	9.5	Eliminating Corridor Care	Information Assurance	Beverley Geary	9.5
-	9.6	Health Inequalities and Public Health	Information Assurance	Elizabeth Garthwaite	9.6
-	9.7	Learning Disabilities and Autism Annual Report	Information Assurance	Beverley Geary	9.7
11.00	9.8	Safeguarding Annual Report	Assurance	Beverley Geary	9.8
Quality of Care; Maternity and Perinatal					
11.05	10.1	Perinatal Improvement Assurance Committee Chair's Summary Report	Assurance	Simon Le Clerc Beverley Geary Elizabeth Garthwaite	10.1
	10.2	<i>Item removed – Perinatal Improvement Plan assurance included within PIAC Chair's report at item 10.1</i>	-	-	-
11.10	10.3	Perinatal Assurance Report <i>In attendance: Michala Little, Head of Midwifery</i>	Assurance	Beverley Geary Elizabeth Garthwaite	10.3
11.15	10.4	Safety action A - Elective Caesarean Section Capacity Report	Information Assurance	Beverley Geary	10.4

		<i>In attendance: Michala Little, Head of Midwifery</i>		Elizabeth Garthwaite	
11.25	10.5	NHSE Triage Benchmark Tool <i>In attendance: Michala Little, Head of Midwifery</i>	Information Assurance	Beverley Geary Elizabeth Garthwaite	10.5
11.30	10.6	NHSE 10-point Plan Tool	Information Assurance	Beverley Geary Elizabeth Garthwaite Tim Hiles	10.6
People and Culture					
11.40	11.1	People Committee Chair's Summary Report	Assurance	Amanda Stainton Suzanne Dunkley	11.1
11.45	11.2	Inclusion and Belonging Engagement Update on Action Plan	Assurance	Suzanne Dunkley	11.2
11.55	11.3	NHS Leadership and Management Framework 11.3(i) Appendix 1 NHS Code 11.3(ii) Appendix 2 NHS Staff Standards	Information Assurance	Suzanne Dunkley	11.3 11.3(i) 11.3(ii)
12.00	11.4	Assurance on Improving Working Lives of Resident Doctors	Assurance	Elizabeth Garthwaite	11.4
12.10	11.5	Medical Revalidation Annual Report	Information Approval	Elizabeth Garthwaite	11.5
Access and Delivery of Services					
-	12	<i>No items to report</i>	-	-	-
Strategy, Leadership and Planning					
12.15	13.1	13.1(i) Winter Plan	Information	Tim Hiles	13.1(i)
		13.1(ii) Board Assurance Statement	Approval	Tim Hiles	13.1(ii)
Financial Performance and Oversight					
12.20	14.1	Finance and Performance Committee Chair's Summary Report	Assurance	Mike Baker Jenny Ehrhardt Tim Hiles	14.1
12.25	14.2	Overseas Patient Charges Aged Debt Write-Off	Approval	Jenny Ehrhardt	14.2
12.30	14.3	Disposal of Haemodialysis Machines and Mobile Diagnostics WDR	Approval	Jenny Ehrhardt	14.3
Productivity and Value for Money					
	15	<i>No items to report</i>	-	-	-
Closing Standing Items					
12.35	16	Risk	Discussion	Antony Kildare	Verbal

		<i>Consideration of any issues to escalate to Corporate Risk Register, BAF and reflections on Risk Appetite and working within our defined tolerances:</i> Risk Appetite Framework (June 2026) - Leeds Teaching Hospitals NHS Trust Legal Advice <i>Consideration of any issues from the meeting</i> Regulators - CQC or NHS England, ICB/Place issues <i>Any issues to be reported/escalated</i> Communication Issues <i>Any internal or external issues to be addressed</i>			
12.40	17	Review of Meeting and Effectiveness	Discussion	Jo Bray	Verbal
12.45	18	Any Other Business	Information	Antony Kildare	Verbal

Date of Next Meeting:

The next formal Board meeting will take place on **Thursday 26 November 2026** – Location SJUH

Additional information (Blue Box)		
8.1(i)	Corporate Risk Register	Executive Team
8.9	Board Forward Work Plan 2026/27	Jo Bray
9.4	Quarter 4 Mortality Review (Learning from Deaths)	Elizabeth Garthwaite
9.5	Eliminating Corridor care	Beverley Geary
9.6	Health Inequalities and Public Health	Elizabeth Garthwaite
9.7	Learning Disabilities and Autism Annual Report	Beverley Geary

The Trust Board will hold a private workshop on the day of Board meetings, in keeping with (Section 1 (2) of the Public Bodies (Admission to Meetings) Act 1960), press and other members of the public are excluded from this meeting, having regard to the confidential nature of the business to be transacted, publicity on which would be prejudicial to the public interest.

Board meetings of Leeds Teaching Hospitals NHS Trust are public meetings held in public. Any member of the public can raise questions regarding the content of the Board meeting. However, questions need to be submitted at least three days prior to the meeting, in writing. To: Jo Bray, Director of Corporate Affairs, Leeds Teaching Hospitals NHS Trust, Trust Headquarters, St James's University Hospital, Beckett Street, Leeds, LS9 7TF, or by email to: jo.bray@nhs.net